# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> Washington, D.C. 20549 

FORM 8-K

## CURRENT REPORT <br> Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): January 28, 2011

## DOVER CORPORATION

(Exact Name of Registrant as Specified in Charter)
$\qquad$

## Delaware

(State or other Jurisdiction of Incorporation)

## 1-4018

(Commission File Number)

3005 Highland Parkway, Suite 200
Downers Grove, Illinois 60515
(Address of Principal Executive Offices)
(630) 541-1540
(Registrant's telephone number, including area code)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):
$\square$ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
$\square$ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
$\square$ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
$\square$ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

## Item 2.02 Results of Operations and Financial Condition.

On January 28, 2011, Dover Corporation (i) issued the press release attached hereto as Exhibit 99.1 announcing its results of operations for the quarter and full year ended December 31, 2010; and (ii) posted on its website at http://www.dovercorporation.com the investor supplement attached hereto as Exhibit 99.2 and the 4Q 2010 Webcast Presentation Slides attached hereto as Exhibit 99.3, each for the quarter and full year ended December 31, 2010.

The information in this Current Report on Form 8-K, including exhibits, is being furnished to the Securities and Exchange Commission (the "SEC") and shall not be deemed to be incorporated by reference into any of Dover's filings with the SEC under the Securities Act of 1933.

## Item 9.01 Financial Statements and Exhibits.

(a) Financial statements of businesses acquired.

Not applicable.
(b) Pro forma financial information.

Not applicable.
(c) Shell company transactions.

Not applicable.
(d) Exhibits.

The following exhibits are furnished as part of this report:
99.1 Press Release of Dover Corporation, dated January 28, 2011.
99.2 Investor Supplement Posted on Dover Corporation's Website at http://dovercorporation.com.
99.3 4Q 2010 Webcast Presentation Slides Posted on Dover Corporation's Website at http://dovercorporation.com.

SIGNATURES
Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this Current Report on Form 8-K to be signed on its behalf by the undersigned hereunto duly authorized.

Date: January 28, 2011

## DOVER CORPORATION

(Registrant)
By: /s/ Joseph W. Schmidt
Joseph W. Schmidt
Vice President, General Counsel \& Secretary

## EXHIBIT INDEX

## Number

 Exhibit99.2 Investor Supplement Posted on Dover Corporation's Website at http://dovercorporation.com

Press Release of Dover Corporation, dated January 28, 2011

4Q 2010 Webcast Presentation Slides Posted on Dover Corporation's Website at http://dovercorporation.com

## DOUER CORPORATION

## CONTACT:

## READ IT ON THE WEB

Paul Goldberg
www.dovercorporation.com
Treasurer \& Director of Investor Relations
(212) 922-1640

## DOVER REPORTS FOURTH QUARTER AND FULL YEAR 2010 RESULTS

- Reports quarterly revenue of $\$ 1.9$ billion, an increase of $24 \%$ over the prior year
- Delivers quarterly diluted earnings per share from continuing operations of $\$ 1.01$, up $85 \%$ over last year
- Achieves adjusted quarterly diluted earnings per share of $\$ 0.94$, excluding tax benefits of $\$ 0.07$, up $71 \%$
- Expects 2011 full year organic revenue growth of $6 \%$ - $8 \%$, and diluted earnings per share from continuing operations in the range of $\$ 4.05$ \$4.25

Downers Grove, Illinois, January 28, 2011 - Dover Corporation (NYSE: DOV) announced today that for the fourth quarter ended December 31, 2010, revenue was $\$ 1.9$ billion, an increase of $24 \%$ over the prior year period. The revenue increase was driven by organic growth of $23 \%$, a $2 \%$ increase from acquisitions, and a $1 \%$ unfavorable impact from foreign exchange. Earnings from continuing operations for the fourth quarter of 2010 were $\$ 191.8$ million or $\$ 1.01$ diluted earnings per share ("EPS"), compared to $\$ 102.4$ million or $\$ 0.55$ diluted EPS from continuing operations in the prior-year period, representing increases of $87 \%$ and $85 \%$, respectively. Excluding the impact of tax benefits of $\$ 0.07$ recognized in the quarter, adjusted diluted EPS from continuing operations was $\$ 0.94$, an increase of $71 \%$ over the prior year. The tax benefits of $\$ 0.07$ were principally related to the favorable resolution of domestic tax positions.

Revenue for the year ended December 31, 2010 was $\$ 7.1$ billion, up $24 \%$ over the prior year representing organic revenue growth of $20 \%$ and growth from acquisitions of $4 \%$. Earnings from continuing operations for the year ended December 31, 2010 were $\$ 707.9$ million or $\$ 3.74$ diluted EPS, compared to $\$ 371.9$ million or $\$ 1.99$ diluted EPS in the prior year period, representing increases of $90 \%$ and $88 \%$, respectively. Excluding the impact of tax benefits of $\$ 0.27$ diluted EPS recognized in 2010, and the impact of tax benefits of $\$ 0.15$ diluted EPS recognized in 2009, adjusted diluted EPS from continuing operations for the year ended December 31, 2010 was $\$ 3.47$, an increase of $89 \%$ over the prior year adjusted level of $\$ 1.84$.

Commenting on the fourth quarter results, Dover's President and Chief Executive Officer, Robert A. Livingston, said, "Dover had a strong finish to 2010 with quarterly revenue, bookings, backlog, margin and earnings all up significantly from last year. Revenue growth of $24 \%$ was above our expectations and this momentum continued to be broad-based, led by Electronic Technologies, Energy and Material Handling. Margin expansion was also broad-based, with all segments showing improvement year-over-year, resulting in a fourth quarter segment margin of $16.3 \%$. We generated strong free cash flow during the quarter, totaling $\$ 378$ million, and exited the year with strong fourth quarter order rates, resulting in a book-to-bill of 1.03 .
"I am pleased with our many accomplishments in 2010. We were able to achieve full-year organic revenue growth of $20 \%$, benefitting from improved endmarkets, product innovation and geographic expansion. Full-year segment operating margins were a record $16.4 \%$. We also generated free cash flow of $\$ 767$ million in 2010, representing $11 \%$ of revenue, which funded re-investment in our businesses, our acquisition program and our 55 th consecutive annual dividend increase.
"Looking forward, we expect full year 2011 revenue growth of $9 \%-11 \%$, representing organic revenue growth of $6 \%-8 \%$, plus growth from acquisitions of $3 \%$. Based on this revenue assumption, we expect full-year diluted EPS from continuing operations to be in the range of $\$ 4.05-\$ 4.25$."
Net earnings for the fourth quarter of 2010 were $\$ 198.3$ million or $\$ 1.04$ diluted EPS, including income from discontinued operations of $\$ 6.6$ million or $\$ 0.03$ diluted EPS, compared to net earnings of $\$ 99.0$ million or $\$ 0.53$ diluted EPS for the same period of 2009, which included a loss from discontinued operations of $\$ 3.4$ million or $\$ 0.02$ diluted EPS. Net earnings for the year ended December 31, 2010 were $\$ 700.1$ million or $\$ 3.70$ diluted EPS, which included a loss from discontinued operations of $\$ 7.8$ million or $\$ 0.04$ diluted EPS, compared to net earnings of $\$ 356.4$ million or $\$ 1.91$ diluted EPS for the same period of 2009, including a loss from discontinued operations of $\$ 15.5$ million or $\$ 0.08$ diluted EPS.

Dover will host a webcast of its fourth quarter 2010 conference call at 9:00 A.M. Eastern Time on Friday, January 28, 2011. The webcast can be accessed at the Dover Corporation website at www.dovercorporation.com. The conference call will also be made available for replay on the website and additional information on Dover's fourth quarter and full year 2010 results and its operating companies can also be found on the Company website, including an investor supplement containing a reconciliation of free cash flow and other non-GAAP measures to the most directly comparable GAAP measures.
Dover Corporation is a global manufacturer providing innovative components and equipment, specialty systems and support services for a variety of applications in the industrial products, engineered systems, fluid management and electronic technologies markets. For more information, please visit www.dovercorporation.com.
This press release contains "forward-looking" statements within the meaning of the Securities Exchange Act of 1934, as amended, and the Private Securities Litigation Reform Act of 1995. Such statements relate to, among other things, income, earnings, cash flows, changes in operations, operating improvements, industries in which Dover companies operate and the U.S. and global economies. Statements in this press release that are not historical may be indicated by words or phrases such as "anticipates," "expects," "believes," "indicates," "suggests," "will," "plans," "supports," "projects," "should," "would," "could," "hope," "forecast" and "management is of the opinion," use of future tense and similar words or phrases. Forward-looking statements are subject to inherent risks and uncertainties that could cause actual results to differ materially from current expectations, including, but not limited to, current economic conditions and uncertainties in the credit and capital markets; the Company's ability to achieve expected savings from integration, synergy and other cost-control initiatives; the ability to identify and successfully consummate value-adding acquisition opportunities; increased competition and pricing pressures in the markets served by Dover's operating companies; the ability of Dover's companies to expand into new geographic markets and to anticipate and meet customer demands for new products and product enhancements; increases in the cost of raw materials; changes in customer demand; political events that could impact the worldwide economy; the
impact of natural disasters and their effect on global energy markets; a downgrade in Dover's credit ratings; international economic conditions including interest rate and currency exchange rate fluctuations; the relative mix of products and services which impacts margins and operating efficiencies; short-term capacity constraints; domestic and foreign governmental and public policy changes including environmental regulations and tax policies (including domestic and international export subsidy programs, R\&E credits and other similar programs); unforeseen developments in contingencies such as litigation; protection and validity of patent and other intellectual property rights; the cyclical nature of some of Dover's companies; domestic housing industry weakness; and continued events in the Middle East and possible future terrorist threats and their effect on the worldwide economy. Dover Corporation refers you to the documents that it files from time to time with the Securities and Exchange Commission, such as its reports on Form 10-K, Form 10-Q and Form 8-K, for a discussion of these and other risks and uncertainties that could cause its actual results to differ materially from its current expectations and from the forwardlooking statements contained in this press release. Dover Corporation undertakes no obligation to update any forward-looking statement.

## DOVER CORPORATION

## INVESTOR SUPPLEMENT

## FOURTH QUARTER AND FULL YEAR 2010

## Acquisitions

During the fourth quarter of 2010, the Company completed one add-on acquisition in the Fluid Management segment. During 2010, Dover made a total of six add-on acquisitions for consideration totaling $\$ 104.4$ million, net of cash acquired. The full-year diluted earnings per share impact of these 2010 acquisitions was $\$ 0.02$, with minimal impact during the quarter.

Further, during the fourth quarter, the Company signed a definitive agreement to acquire the Sound Solutions business of NXP Semiconductors. Sound Solutions is a leading manufacturer of speakers and receivers for the cell phone market and will become part of Knowles Electronics. The purchase price is $\$ 855$ million, subject to customary regulatory approvals, and the deal is expected to close around the end of the first quarter of 2011.

Effective January 3, 2011, the Company completed the acquisition of Harbison-Fischer, Inc., a Texas-based leading designer and manufacturer of down-hole rod pumps and related products for $\$ 402.5$ million, subject to normal closing adjustments. Harbison-Fischer's 2011 revenue is expected to be approximately $\$ 160$ million. The business will become part of Norris Production Solutions, which is an operating unit of Dover's Fluid Management segment.

## Dispositions

In 2010, the Company completed the sale of a line of business which was reported as a discontinued operation, resulting in a loss of approximately $\$ 14.0$ million.

In addition, during the third and fourth quarters of 2010, the Company reached final settlement on certain discrete tax matters related to businesses previously discontinued and sold, which resulted in tax benefits of $\$ 4.5$ million and $\$ 7.1$ million, respectively. These items, along with other minor expense and accrual adjustments related to disposed businesses, drove a gain on discontinued operations of $\$ 6.6$ million in the fourth quarter and a full year loss of $\$ 7.8$ million.

## Tax Rate

The effective tax rate for continuing operations for the fourth quarter of 2010 was $21.4 \%$, compared to the prior year rate of $27.2 \%$. The 2010 rate was favorably impacted by benefits recognized for tax positions that were effectively settled. On a full year basis, the effective tax rates for continuing operations for 2010 and 2009 were $23.5 \%$ and $24.4 \%$, respectively. The full year rates for 2010 and 2009 reflect the favorable impact of benefits recognized for tax positions that were effectively settled, and the favorable impact of a higher percentage of non-U.S. earnings in low tax rate jurisdictions.

## Revenue Growth Factors

| Revenue Growth | 2010 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 | Q2 | Q3 | Q4 | Full Year |
| Organic | 7.0\% | 23.7\% | 24.7\% | 23.3\% | 20.2\% |
| Acquisitions | 5.1\% | 3.9\% | 2.7\% | 2.5\% | 3.5\% |
| Currency translation | 2.7\% | 0.8\% | -1.6\% | -1.3\% | -0.2\% |
|  | 14.8\% | 28.4\% | 25.8\% | 24.5\% | 23.5\% |

## Cash Flow

The following table is a reconciliation of free cash flow (a non-GAAP measure) from cash flows from operating activities.

| Free Cash Flow (in thousands) | Three Months Ended December 31, |  |  |  | Year Ended December 31, |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 |  | 2009 |  | 2010 | 2009 |
| Cash flow provided by operating activities | \$ | 431,439 | \$ | 247,947 | \$950,551 | \$802,060 |
| Less: Capital expenditures |  | $(53,380)$ |  | $(36,759)$ | $(183,217)$ | $(120,009)$ |
| Free cash flow | \$ | 378,059 | \$ | 211,188 | \$ 767,334 | \$682,051 |
| Free cash flow as a percentage of revenue |  | 20.2\% |  | 14.0\% | 10.8\% | 11.8\% |
| Free cash flow as a percentage of earnings from continuing operations |  |  |  |  | 108.4\% | 183.4\% |

The full year increase in free cash flow reflects higher earnings from continuing operations before depreciation and amortization. This was offset by an increase in Adjusted Working Capital (a non-GAAP measure calculated as accounts receivable, plus inventory, less accounts payable), which increased from the prior year end by $\$ 240.2$ million, or $22 \%$ to $\$ 1,332.8$ million which reflected an increase in receivables of $\$ 209.0$ million, an increase in inventory of $\$ 143.2$ million and an increase in accounts payable of $\$ 112.0$ million. Excluding acquisitions and the effects of foreign exchange translation, Adjusted Working Capital would have increased by $\$ 226.1$ million, or $21 \%$. "Average Annual Adjusted Working Capital" as a percentage of revenue (a non-GAAP measure calculated as the five-quarter average balance of accounts receivable, plus inventory, less accounts payable divided by the trailing twelve months of revenue) decreased to $17.6 \%$ at December 31, 2010 from 19.9\% at December 31, 2009 and inventory turns were 6.7 at December 31, 2010 compared to 6.2 at December 31, 2009.

## Share Repurchases

During the year ended December 31, 2010, pursuant to a five-year 10,000,000 share repurchase program authorized by the Board of Directors in May 2007, the Company purchased approximately 2.3 million shares of its common stock in the open market at an average price of $\$ 51.13$ per share. Approximately 6.6 million shares remain authorized for repurchase under this five-year authorization as of December 31, 2010.

## Capitalization

The following table provides a summary reconciliation of total debt and net debt to total capitalization to the most directly comparable GAAP measures:

| Net Debt to Total Capitalization Ratio (in thousands) | At December 31,2010 |  | At December 31,2009 |  |
| :---: | :---: | :---: | :---: | :---: |
| Current maturities of long-term debt | \$ | 1,925 | \$ | 35,624 |
| Commercial paper |  | 15,000 |  | - |
| Long-term debt |  | 1,790,886 |  | 1,825,260 |
| Total debt |  | 1,807,811 |  | 1,860,884 |
| Less: Cash, cash equivalents and short-term investments |  | $(1,309,095)$ |  | $(938,174)$ |
| Net debt |  | 498,716 |  | 922,710 |
| Add: Stockholders' equity |  | 4,526,562 |  | 4,083,608 |
| Total capitalization | \$ | 5,025,278 | \$ | 5,006,318 |
| Net debt to total capitalization |  | 9.9\% |  | 18.4\% |

Net debt at December 31, 2010 decreased $\$ 424.0$ million primarily as a result of cash generated from operations. The decrease in long-term debt is due to scheduled repayments, coupled with the early extinguishment of a structured non-interest bearing loan in the third quarter. The decrease in net debt to total capitalization reflects strong free cash flow from operations, which was used to fund capital additions, acquisitions and share repurchases.

## DOVER CORPORATION

## CONSOLIDATED STATEMENTS OF EARNINGS

(unaudited)
(in thousands, except per share data)

|  | Three Months Ended December 31, |  |  |  | Year Ended December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 |  | 2009 |  | 2010 |  | 2009 |  |
| Revenue | \$ | 1,875,541 | \$ | 1,506,661 |  | \$ 7,132,648 |  | \$5,775,689 |
| Cost of goods and services |  | 1,155,423 |  | 941,227 |  | 4,399,990 |  | 3,676,535 |
| Gross profit |  | 720,118 |  | 565,434 |  | 2,732,658 |  | 2,099,154 |
| Selling and administrative expenses |  | 450,721 |  | 400,635 |  | 1,697,721 |  | 1,511,111 |
| Operating earnings |  | 269,397 |  | 164,799 |  | 1,034,937 |  | 588,043 |
| Interest expense, net |  | 25,895 |  | 26,838 |  | 106,341 |  | 100,375 |
| Other expense (income), net |  | (376) |  | $(2,825)$ |  | 3,512 |  | $(3,950)$ |
| Earnings before provision for income taxes and discontinued operations |  | 243,878 |  | 140,786 |  | 925,084 |  | 491,618 |
| Provision for income taxes |  | 52,107 |  | 38,346 |  | 217,176 |  | 119,724 |
| Earnings from continuing operations |  | 191,771 |  | 102,440 |  | 707,908 |  | 371,894 |
| Earnings (loss) from discontinued operations, net |  | 6,577 |  | $(3,394)$ |  | $(7,804)$ |  | $(15,456)$ |
| Net earnings | \$ | 198,348 | \$ | 99,046 |  | \$ 700,104 |  | \$ 356,438 |
|  |  |  |  |  |  |  |  |  |
| Basic earnings (loss) per common share: |  |  |  |  |  |  |  |  |
| Earnings from continuing operations | \$ | 1.03 | \$ | 0.55 |  | \$ 3.79 |  | \$ 2.00 |
| Gain (loss) from discontinued operations, net |  | 0.04 |  | (0.02) |  | (0.04) |  | (0.08) |
| Net earnings |  | 1.06 |  | 0.53 |  | 3.75 |  | 1.91 |
| Weighted average shares outstanding |  | 186,923 |  | 186,310 |  | 186,897 |  | 186,136 |
| Diluted earnings (loss) per common share: |  |  |  |  |  |  |  |  |
| Earnings from continuing operations | \$ | 1.01 | \$ | 0.55 |  | \$ 3.74 |  | \$ 1.99 |
| Gain (loss) from discontinued operations, net |  | 0.03 |  | (0.02) |  | (0.04) |  | (0.08) |
| Net earnings |  | 1.04 |  | 0.53 |  | 3.70 |  | 1.91 |
| Weighted average shares outstanding |  | 189,863 |  | 187,212 |  | 189,170 |  | 186,736 |
| Dividends paid per common share | \$ | 0.275 | \$ | 0.26 |  | \$ 1.07 |  | \$ 1.02 |

## DOVER CORPORATION

## QUARTERLY SEGMENT INFORMATION

(unaudited)
(in thousands)

|  | 2009 |  |  |  |  |  |  |  | 2010 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 | Q2 | Q3 |  | Q4 |  | FY 2009 |  | Q1 |  | Q2 |  | Q3 |  | Q4 |  | FY 2010 |  |
| REVENUE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Industrial Products |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Material |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Mobile |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Equipment | 248,293 | 229,521 |  | 242,011 |  | 242,352 |  | 962,177 |  | 240,138 |  | 248,523 |  | 250,664 |  | 255,834 |  | 995,159 |
| Eliminations | (152) | (147) |  | (209) |  | (230) |  | (738) |  | (392) |  | (432) |  | (453) |  | (402) |  | $(1,679)$ |
|  | 434,792 | 382,948 |  | 396,040 |  | 408,012 |  | 1,621,792 |  | 428,798 |  | 462,386 |  | 471,208 |  | 485,419 |  | 1,847,811 |
| Engineered Systems |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Product |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Engineered |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | 400,783 | 467,417 |  | 520,693 |  | 473,043 |  | 1,861,936 |  | 484,273 |  | 577,121 |  | 620,362 |  | 547,919 |  | 2,229,675 |
| Fluid Management |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Energy | 176,334 | 138,415 |  | 144,664 |  | 164,798 |  | 624,211 |  | 205,327 |  | 216,020 |  | 220,001 |  | 244,234 |  | 885,582 |
| Fluid Solutions | 154,488 | 156,897 |  | 164,604 |  | 170,860 |  | 646,849 |  | 175,504 |  | 187,759 |  | 196,554 |  | 194,833 |  | 754,650 |
| Eliminations | (51) | (42) |  | (21) |  | (36) |  | (150) |  | (31) |  | (105) |  | (127) |  | (179) |  | (442) |
|  | 330,771 | 295,270 |  | 309,247 |  | 335,622 |  | 1,270,910 |  | 380,800 |  | 403,674 |  | 416,428 |  | 438,888 |  | 1,639,790 |
| Electronic Technologies | 214,035 | 245,953 |  | 275,266 |  | 291,700 |  | 1,026,954 |  | 290,989 |  | 345,607 |  | 381,386 |  | 405,682 |  | 1,423,664 |


| Intra-segment <br> eliminations | $(1,295)$ | $(1,257)$ | $(1,635)$ | $(1,716)$ | $(\mathbf{5 , 9 0 3})$ | $(1,590)$ | $(2,092)$ | $(2,243)$ |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

Total consolidated revenue

| $\$ 1,379,086$ | $\$ 1,390,331$ | $\$ 1,499,611$ | $\$ 1,506,661$ | $\$ 5,775,689$ |  | $\$ 1,583,270$ | $\$ 1,786,696$ | $\$ 1,887,141$ | $\$ 1,875,541$ | $\$ 7,132,648$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

## NET EARNINGS

## Segment Earnings:

| Industrial Products | \$ | 34,544 | \$ | 25,421 | \$ | 38,119 | \$ | 41,673 | \$ | 139,757 | \$ | 51,039 | \$ | 61,635 | \$ | 59,473 | \$ | 54,238 | \$ | 226,385 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Engineered Systems |  | 43,306 |  | 57,462 |  | 78,194 |  | 48,306 |  | 227,268 |  | 54,843 |  | 84,655 |  | 91,442 |  | 70,966 |  | 301,906 |
| Fluid Management |  | 75,441 |  | 55,573 |  | 60,677 |  | 67,578 |  | 259,269 |  | 86,767 |  | 96,168 |  | 101,847 |  | 103,638 |  | 388,420 |
| Electronic Technologies |  | $(12,110)$ |  | 17,993 |  | 38,160 |  | 39,651 |  | 83,694 |  | 44,905 |  | 59,582 |  | 69,617 |  | 76,324 |  | 250,428 |
| Total Segments |  | 141,181 |  | 156,449 |  | 215,150 |  | 197,208 |  | 709,988 |  | 237,554 |  | 302,040 |  | 322,379 |  | 305,166 |  | ,167,139 |
| Corporate expense / other |  | $(24,691)$ |  | $(29,614)$ |  | $(34,106)$ |  | $(29,584)$ |  | $(117,995)$ |  | $(33,325)$ |  | $(32,443)$ |  | $(34,553)$ |  | $(35,393)$ |  | (135,714) |
| Net interest expense |  | $(22,398)$ |  |  |  |  |  |  |  | $(100,375)$ |  | $(27,169)$ |  | $(26,942)$ |  | $(26,335)$ |  |  |  | $(106,341)$ |
| Earnings from continuing operations before provision for income taxes |  | 94,092 |  | 101,995 |  | 154,745 |  | 140,786 |  | 491,618 |  | 177,060 |  | 242,655 |  | 261,491 |  | 243,878 |  | 925,084 |
| Provision for income taxes |  | 32,996 |  | 1,121 |  | 47,261 |  | 38,346 |  | 119,724 |  | 55,575 |  | 70,762 |  | 38,732 |  | 52,107 |  | 217,176 |
| Earnings from continuing operations |  | 61,096 |  | 100,874 |  | 107,484 |  | 102,440 |  | 371,894 |  | 121,485 |  | 171,893 |  | 222,759 |  | 191,771 |  | 707,908 |
| Earnings (loss) from discontinued operations, net |  | $(7,668)$ |  | $(3,794)$ |  | (600) |  | $(3,394)$ |  | $(15,456)$ |  | $(13,358)$ |  | $(2,023)$ |  | 1,000 |  | 6,577 |  | $(7,804)$ |
| Net earnings | \$ | 53,428 | \$ | 97,080 | \$ | 106,884 | \$ | 99,046 | \$ | 356,438 | \$ | 108,127 | \$ | 169,870 | \$ | 223,759 | \$ | 198,348 | \$ | 700,104 |

## SEGMENT <br> OPERATING

| MARGIN |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Industrial Products | 7.9\% | 6.6\% | 9.6\% | 10.2\% | 8.6\% | 11.9\% | 13.3\% | 12.6\% | 11.2\% | 12.3\% |
| Engineered Systems | 10.8\% | 12.3\% | 15.0\% | 10.2\% | 12.2\% | 11.3\% | 14.7\% | 14.7\% | 13.0\% | 13.5\% |
| Fluid Management | 22.8\% | 18.8\% | 19.6\% | 20.1\% | 20.4\% | 22.8\% | 23.8\% | 24.5\% | 23.6\% | 23.7\% |
| Electronic |  |  |  |  |  |  |  |  |  |  |
| Technologies | -5.7\% | 7.3\% | 13.9\% | 13.6\% | 8.1\% | 15.4\% | 17.2\% | 18.3\% | 18.8\% | 17.6\% |
| Total Segment | 10.2\% | 11.3\% | 14.3\% | 13.1\% | 12.3\% | 15.0\% | 16.9\% | 17.1\% | 16.3\% | 16.4\% |

## DOVER CORPORATION

## QUARTERLY SEGMENT INFORMATION

(continued)
(unaudited)
(in thousands)

|  | 2009 |  |  |  |  |  |  |  | 2010 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 | Q2 |  | Q3 |  | 04 |  | FY 2009 |  | Q1 |  | Q2 |  | Q3 |  | 04 | FY 2010 |
| BOOKINGS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Industrial Products |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Material Handling | \$ 118,344 | \$ 126,224 | \$ | 162,759 | \$ | 180,349 | \$ | 587,676 | \$ | 204,098 | \$ | 223,787 | \$ | 222,961 | \$ | 248,948 | \$ 899,794 |
| Mobile Equipment | 210,558 | 245,937 |  | 191,539 |  | 253,130 |  | 901,164 |  | 231,128 |  | 288,887 |  | 233,731 |  | 279,368 | 1,033,114 |
| Eliminations | (23) | (202) |  | (337) |  | (424) |  | (986) |  | (407) |  | (303) |  | (444) |  | (976) | $(2,130)$ |
|  | 328,879 | 371,959 |  | 353,961 |  | 433,055 |  | 1,487,854 |  | 434,819 |  | 512,371 |  | 456,248 |  | 527,340 | 1,930,778 |
| Engineered Systems |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Product |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Identification | 175,680 | 205,736 |  | 212,642 |  | 223,301 |  | 817,359 |  | 220,410 |  | 223,203 |  | 218,213 |  | 241,048 | 902,874 |
| Engineered |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | 412,034 | 465,604 |  | 471,276 |  | 486,512 |  | 1,835,426 |  | 588,544 |  | 602,251 |  | 547,332 |  | 573,190 | 2,311,317 |
| Fluid Management |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Energy | 142,721 | 132,855 |  | 157,763 |  | 176,706 |  | 610,045 |  | 208,669 |  | 226,301 |  | 213,247 |  | 247,143 | 895,360 |
| Fluid Solutions | 150,375 | 159,483 |  | 165,601 |  | 169,639 |  | 645,098 |  | 179,037 |  | 192,035 |  | 195,865 |  | 191,065 | 758,002 |
| Eliminations | (43) | (39) |  | (41) |  | (17) |  | (140) |  | (85) |  | (51) |  | (144) |  | (895) | $(1,175)$ |
|  | 293,053 | 292,299 |  | 323,323 |  | 346,328 |  | 1,255,003 |  | 387,621 |  | 418,285 |  | 408,968 |  | 437,313 | 1,652,187 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Electronic |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Technologies | 223,707 | 243,274 |  | 283,035 |  | 305,266 |  | 1,055,282 |  | 358,477 |  | 394,441 |  | 402,332 |  | 389,704 | 1,544,954 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Intra-segment eliminations | $(1,290)$ | $(1,436)$ |  | $(1,790)$ |  | $(1,600)$ |  | $(6,116)$ |  | $(1,616)$ |  | $(2,244)$ |  | $(2,278)$ |  | $(2,644)$ | (8,782) |

Total consolidated

| bookings | $\$ 1,256,383$ | $\$ 1,371,700$ | $\$ 1,429,805$ | $\$ 1,569,561$ | $\mathbf{\$ 5 , 6 2 7 , 4 4 9}$ | $\$ 1,767,845$ | $\$ 1,925,104$ | $\$ 1,812,602$ | $\$ 1,924,903$ | $\$ 7,430,454$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

## BACKLOG

Industrial Products

| Material Handling | \$ 120,066 | \$ 93,247 | \$ 102,146 | \$ 116,658 | \$ 131,521 | \$ 140,452 | \$ 142,959 | \$ 165,505 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mobile Equipment | 349,358 | 368,315 | 318,496 | 329,774 | 319,801 | 359,727 | 344,160 | 368,140 |
| Eliminations | (48) | (143) | (170) | (371) | (386) | (257) | (248) | (822) |
|  | 469,376 | 461,419 | 420,472 | 446,061 | 450,936 | 499,922 | 486,871 | 532,823 |
| Engineered Systems |  |  |  |  |  |  |  |  |
| Product |  |  |  |  |  |  |  |  |
| Identification | 57,801 | 66,288 | 72,523 | 74,700 | 78,976 | 80,550 | 80,986 | 86,315 |
| Engineered |  |  |  |  |  |  |  |  |
|  | 254,195 | 311,453 | 272,411 | 293,220 | 393,441 | 415,521 | 348,531 | 375,284 |
| Fluid Management |  |  |  |  |  |  |  |  |
| Energy | 58,771 | 54,734 | 66,043 | 77,173 | 76,844 | 84,800 | 84,659 | 94,113 |
| Fluid Solutions | 60,781 | 63,788 | 65,081 | 60,540 | 63,535 | 65,639 | 69,130 | 65,525 |
| Eliminations | (5) | (1) | (21) | (2) | (55) | (1) | (17) | (33) |
|  | 119,547 | 118,521 | 131,103 | 137,711 | 140,324 | 150,438 | 153,772 | 159,605 |
| Electronic Technologies | 186,850 | 185,512 | 194,414 | 206,893 | 271,340 | 318,450 | 357,800 | 342,578 |
| Intra-segment eliminations | (42) | (242) | (426) | (337) | (362) | (570) | (490) | (748) |


| Total consolidated backlog | $\$ 1,029,926$ | $\$ 1,076,663$ | $\$ 1,017,974$ | $\$ 1,083,548$ | $\$ 1,255,679$ | $\$ 1,383,761$ | $\$ 1,346,484$ | $\$ 1,409,542$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

ACQUISITION RELATED DEPRECIATION AND AMORTIZATION EXPENSE *

| Industrial Products | \$ | 8,387 | \$ | 7,709 | \$ | 7,770 | \$ | 8,182 | s | 32,048 | \$ | 7,575 | \$ | 7,620 | \$ | 7,774 | \$ | 8,823 | \$ | 31,792 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Engineered Systems |  | 6,070 |  | 6,437 |  | 6,580 |  | 7,579 |  | 26,666 |  | 7,915 |  | 7,057 |  | 6,838 |  | 6,878 |  | 28,688 |
| Fluid Management |  | 4,828 |  | 4,592 |  | 4,432 |  | 4,537 |  | 18,389 |  | 5,429 |  | 5,591 |  | 5,222 |  | 5,768 |  | 22,010 |
| Electronic |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Technologies |  | 8,286 |  | 8,217 |  | 8,268 |  | 8,432 |  | 33,203 |  | 8,370 |  | 8,540 |  | 8,480 |  | 8,608 |  | 33,998 |
|  | \$ | 27,571 | \$ | 26,955 | \$ | 27,050 | \$ | 28,730 | \$ | 110,306 | \$ | 29,289 | \$ | 28,808 | \$ | 28,314 | \$ | 30,077 | \$ | 116,488 |

[^0]
## DOVER CORPORATION

## QUARTERLY SEGMENT INFORMATION

(continued)
(unaudited)
(in thousands)
FREE CASH FLOW


## DOVER CORPORATION

QUARTERLY EARNINGS PER SHARE
(unaudited)

|  | 2009 |  |  |  |  | 2010 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 | Q2 | Q3 | Q4 | FY 2009 | Q1 | Q2 | Q3 | Q4 | YTD |
| Basic earnings (loss) per common share: |  |  |  |  |  |  |  |  |  |  |
| Continuing operations | \$ 0.33 | \$ 0.54 | \$0.58 | \$0.55 | \$ 2.00 | \$0.65 | \$ 0.92 | \$1.19 | \$ 1.03 | \$3.79 |
| Discontinued operations | (0.04) | (0.02) | - | (0.02) | (0.08) | (0.07) | (0.01) | 0.01 | 0.04 | (0.04) |
| Net earnings | 0.29 | 0.52 | 0.57 | 0.53 | 1.91 | 0.58 | 0.91 | 1.20 | 1.06 | 3.75 |
| Diluted earnings (loss) per common share: |  |  |  |  |  |  |  |  |  |  |
| Continuing operations | \$ 0.33 | \$ 0.54 | \$0.58 | \$0.55 | \$ 1.99 | \$0.65 | \$ 0.91 | \$ 1.18 | \$ 1.01 | \$3.74 |
| Discontinued operations | (0.04) | (0.02) | - | (0.02) | (0.08) | (0.07) | (0.01) | 0.01 | 0.03 | (0.04) |
| Net earnings | 0.29 | 0.52 | 0.57 | 0.53 | 1.91 | 0.58 | 0.90 | 1.19 | 1.04 | 3.70 |

## NOTE:

Diluted earnings per share in the third and fourth quarters of 2010 and the second quarter of 2009 were favorably impacted by discrete tax events. The third quarter of 2010 was additionally impacted by the favorable resolution of a tax position in a foreign jurisdiction. As a result, the Company's effective tax rates in the third and fourth quarters of 2010 and second quarter of 2009 were $14.8 \%, 21.4 \%$ and $1.1 \%$, respectively, which were lower than the Company's previously estimated tax rates of $29 \%$ for each of the respective periods. These lower effective tax rates contributed incremental diluted earnings per share of $\$ 0.20$ and $\$ 0.07$ in the third and fourth quarters of 2010, respectively, and $\$ 0.15$ in the second quarter of 2009.

## DOVER CORPORATION

## CONDENSED CONSOLIDATED BALANCE SHEET

(unaudited)
(in thousands)

|  | $\begin{gathered} \text { At December 31, } \\ 2010 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { At December 31, } \\ 2009 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Assets: |  |  |  |  |
| Cash and cash equivalents | \$ | 1,187,361 | \$ | 714,365 |
| Short-term investments |  | 121,734 |  | 223,809 |
| Receivables, net of allowances |  | 1,087,704 |  | 878,754 |
| Inventories, net |  | 714,110 |  | 570,858 |
| Deferred tax and other current assets |  | 150,962 |  | 134,921 |
| Property, plant and equipment, net |  | 847,189 |  | 828,922 |
| Goodwill |  | 3,368,033 |  | 3,350,217 |
| Intangible assets, net |  | 907,523 |  | 950,748 |
| Other assets |  | 111,145 |  | 113,108 |
| Assets of discontinued operations |  | 67,133 |  | 116,701 |
|  | \$ | 8,562,894 | \$ | 7,882,403 |
| Liabilities and Stockholders' Equity |  |  |  |  |
| Notes payable and current maturities of long-term debt | \$ | 16,925 | \$ | 35,624 |
| Payables and accrued expenses |  | 1,097,969 |  | 894,558 |
| Taxes payable and other deferrals |  | 1,024,910 |  | 904,475 |
| Long-term debt |  | 1,790,886 |  | 1,825,260 |
| Liabilities of discontinued operations |  | 105,642 |  | 138,878 |
| Stockholders' equity |  | 4,526,562 |  | 4,083,608 |
|  | \$ | 8,562,894 | \$ | 7,882,403 |

## DOVER CORPORATION

## CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS

(unaudited)
(in thousands)

|  | Year Ended December 31, |  |
| :---: | :---: | :---: |
|  | 2010 | 2009 |
| Operating activities: |  |  |
| Net earnings | \$ 700,104 | \$ 356,438 |
| Loss from discontinued operations, net of tax | 7,804 | 15,456 |
| Depreciation and amortization | 268,406 | 258,223 |
| Stock-based compensation | 22,102 | 17,912 |
| Contributions to employee benefit plans | $(58,201)$ | $(78,954)$ |
| Net change in assets and liabilities | 10,336 | 232,985 |
| Net cash provided by operating activities of continuing operations | 950,551 | 802,060 |
|  |  |  |
| Investing activities: |  |  |
| Purchase of short-term investments | $(466,881)$ | $(348,439)$ |
| Proceeds from sale of short-term investments | 553,466 | 406,033 |
| Proceeds from the sale of property and equipment | 17,593 | 22,973 |
| Additions to property, plant and equipment | $(183,217)$ | $(120,009)$ |
| Proceeds from sale of businesses | 4,500 | 3,571 |
| Acquisitions (net of cash acquired) | $(104,418)$ | $(221,994)$ |
| Net cash used in investing activities of continuing operations | $(178,957)$ | $(257,865)$ |
|  |  |  |
| Financing activities: |  |  |
| Decrease in debt, net | $(60,855)$ | $(226,657)$ |
| Purchase of common stock | $(123,555)$ | - - |
| Proceeds from exercise of stock options, including tax benefits | 79,721 | 26,578 |
| Dividends to stockholders | $(200,099)$ | $(189,874)$ |
| Net cash used in financing activities of continuing operations | $(304,788)$ | $(389,953)$ |
|  |  |  |
| Net cash used in discontinued operations | $(3,840)$ | $(6,855)$ |
| Effect of exchange rate changes on cash | 10,030 | 19,569 |
|  |  |  |
| Net increase in cash and cash equivalents | 472,996 | 166,956 |
| Cash and cash equivalents at beginning of period | 714,365 | 547,409 |
| Cash and cash equivalents at end of period | \$1,187,361 | \$ 714,365 |

## Dover Corporation Fourth Quarter 2010 Conference Call

January 28, 2011 9:00 am ET

## Forward Looking Statements

We want to remind everyone that our comments may contain forward-looking statements that are inherently subject to uncertainties. We caution everyone to be guided in their analysis of Dover Corporation by referring to our Form 10-K for a list of factors that could cause our results to differ from those anticipated in any such forward-looking statements.

We would also direct your attention to our internet site, www.dovercorporation.com, where considerably more information can be found.

## Dover's Q4 2010 Performance

Continuing Earnings Per Share


[^1]|  | Q4 | Q4/Q4 | FY | FY/FY |
| :---: | :---: | :---: | :---: | :---: |
| Revenue | \$ 1.9B | † 24\% | \$ 7.1B | † 23\% |
| EPS (cont.) | \$1.01 | $\uparrow 85 \%$ | \$3.74 | $\uparrow 88 \%$ |
| Bookings | \$1.9B | $\uparrow$ 23\% | \$7.4B | $\uparrow$ 32\% |
| Segment Margins | 16.3\% | $\begin{gathered} \uparrow 320 \\ \text { bps } \end{gathered}$ | 16.4\% | $\begin{aligned} & \uparrow 410 \\ & \text { bps } \end{aligned}$ |
| Organic Rev. Growth |  | $\uparrow$ 23\% |  | $\uparrow$ 20\% |
| Acq. Growth |  | † 2\% |  | † 4\% |
| FCF (a) | \$378M | † 79\% | \$767M | $\uparrow 12 \%$ |

(a) See Dover's website for a reconciliation to GAAP.
-Quarterly revenue and earnings increases reflect solid end-markets and benefits of productivity
-Quarterly organic revenue growth of $23 \%$ is broad based, with significant strength seen in Electronic Technologies, Energy and Material Handling
-Quarterly segment operating margin improvement in all segments: $16.4 \%$ full-year segment margin is all-time high

- Book-to bill ends at 1.03; Strong cash flow performance in Q4

DOVER PERFORMANCECOUNTS

## Revenue

| Q4 2010 | Industrial <br> Products | Engineered <br> Systems | Fluid <br> Management | Electronic <br> Technologies | Total <br> Dover |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Organic | $18 \%$ | $14 \%$ | $28 \%$ | $41 \%$ | $\mathbf{2 3 \%}$ |
| Acquisitions | $1 \%$ | $4 \%$ | $4 \%$ | $1 \%$ | $\mathbf{2 \%}$ |
| Currency | - | $\mathbf{( 2 \% )}$ | $\mathbf{( 1 \% )}$ | $\mathbf{( 3 \% )}$ | $\mathbf{( 1 \% )}$ |
| Total | $19 \%$ | $16 \%$ | $\mathbf{3 1 \%}$ | $\mathbf{3 9 \%}$ | $\mathbf{2 4 \%}$ |


| FY 2010 | Industrial <br> Products | Engineered <br> Systems | Fluid <br> Management | Electronic <br> Technologies | Total <br> Dover |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Organic | $14 \%$ | $12 \%$ | $25 \%$ | $39 \%$ | $20 \%$ |
| Acquisitions | - | $8 \%$ | $3 \%$ | $1 \%$ | $4 \%$ |
| Currency | - | - | $1 \%$ | $(1 \%)$ | - |
| Total | $14 \%$ | $20 \%$ | $29 \%$ | $39 \%$ | $24 \%$ |

## Sequential Results - Q4 10 / Q3 10



## Industrial Products

## Quarterly Comments

-Broad-based revenue growth in Material Handling driven by infrastructure and energy activity

- Margin improvements driven by volume increases and leverage on productivity initiatives

|  | Q4 | Q4 | $\%$ <br> Change |
| :--- | :--- | :--- | :---: |
| Revenue | $\$ 485$ | $\$ 408$ | $+19 \%$ |
| Earnings | $\$ 54$ | $\$ 42$ | $+30 \%$ |
| Margin | $11.2 \%$ | $10.2 \%$ | $\uparrow 100 \mathrm{bps}$ |
| Bookings | $\$ 527$ | $\$ 433$ | $+22 \%$ |

-Quarterly bookings up 22\% were broad-based, including recovering trailer markets
-Recovering markets resulted in book-to-bill of 1.09

|  | FY <br> 2010 | FY <br> 2009 | \% <br> Change |
| :--- | :---: | :---: | :---: |
| Revenue | $\$ 1,848$ | $\$ 1,622$ | $+14 \%$ |
| Earnings | $\$ 226$ | $\$ 140$ | $+61 \%$ |
| Margin | $12.3 \%$ | $8.6 \%$ | $\uparrow 370 \mathrm{bps}$ |
| Bookings | $\$ 1,931$ | $\$ 1,488$ | $+30 \%$ |

## Engineered Systems

## Quarterly Comments

-Revenue gains driven by Hill Phoenix, Product ID and Belvac
-Operating margin reflects improved conversion at both platforms, partially offset by material cost increases at SWEP
-Product ID continues to perform well in developing economies; while Hill Phoenix did experience anticipated seasonality
-Hill Phoenix order rates accelerated through the fourth quarter; segment book-to-bill is 1.05

|  | Q4 <br> 2010 | Q4 <br> 2009 | $\%$ <br> Change |
| :--- | :---: | :---: | :---: |
| Revenue | $\$ 548$ | $\$ 473$ | $+16 \%$ |
| Earnings | $\$ 71$ | $\$ 48$ | $+47 \%$ |
| Margin | $13.0 \%$ | $10.2 \%$ | $\uparrow 280 \mathrm{bps}$ |
| Bookings | $\$ 573$ | $\$ 487$ | $+18 \%$ |


|  | FY <br>  <br>  <br> $\mathbf{2 0 1 0}$ | FY <br> $\mathbf{2 0 0 9}$ | \% <br> Change |
| :--- | :---: | :---: | :---: |
| Revenue | $\$ 2,230$ | $\$ 1,862$ | $+20 \%$ |
| Earnings | $\$ 302$ | $\$ 227$ | $+33 \%$ |
| Margin | $13.5 \%$ | $12.2 \%$ | $\uparrow 130 \mathrm{bps}$ |
| Bookings | $\$ 2,311$ | $\$ 1,835$ | $+26 \%$ |

## Fluid Management

## Quarterly Comments

-Revenue growth driven by NA rig count growth, gains in oil prices, horizontal drilling activity and strong international pump sales

- Operating margin improved to $23.6 \%$ on volume gains and favorable mix
-Fluid Solutions markets, such as chemical, sanitary and retail refueling continue exhibiting broad-based recovery
-Book-to-bill of 1.00 reflects steady demand in most served markets; business fundamentals remain strong

|  | Q4 <br> 2010 | Q4 <br> $\mathbf{2 0 0 9}$ | $\%$ <br> Change |
| :--- | :--- | :--- | :---: |
| Revenue | $\$ 439$ | $\$ 336$ | $+31 \%$ |
| Earnings | $\$ 103$ | $\$ 68$ | $+53 \%$ |
| Margin | $23.6 \%$ | $20.1 \%$ | $\uparrow 350 \mathrm{bps}$ |
| Bookings | $\$ 437$ | $\$ 346$ | $+26 \%$ |

$\left.\begin{array}{lccc|}\hline & \text { FY } \\ & \mathbf{2 0 1 0} & \text { FY } \\ \text { 2009 }\end{array} c \begin{array}{c}\text { \% } \\ \text { Change }\end{array}\right]$

## Electronic Technologies

## Quarterly Comments

-Revenue growth driven by strong demand for electronic assembly equipment, MEMS microphones, and Solar equipment
-Operating margin of 18.8\% resulting from strong leverage on higher volume and improved cost base
-Continued interest in Solar offering and active mobile communications market provide healthy environment
-Year-over-year bookings in equipment companies show normal seasonality, resulting in overall book-to-bill of 0.96

|  | \$ in millions |  |  |
| :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Q4 } \\ 2010 \end{gathered}$ | $\begin{gathered} \text { Q4 } \\ 2009 \end{gathered}$ | $\stackrel{\text { \% }}{\text { Change }}$ |
| Revenue | \$406 | \$292 | +39\% |
| Earnings | \$ 76 | \$ 40 | +92\% |
| Margin | 18.8\% | 13.6\% | $\uparrow 520 \mathrm{bps}$ |
| Bookings | \$390 | \$305 | +28\% |
|  | $\begin{gathered} \text { FY } \\ 2010 \end{gathered}$ | $\begin{gathered} F Y \\ 2009 \end{gathered}$ | \% <br> Change |
| Revenue | \$1,424 | \$1,027 | +38\% |
| Earnings | \$ 250 | \$ 84 | $\uparrow 199 \%$ |
| Margin | 17.6\% | 8.1\% | $\uparrow 950 \mathrm{bps}$ |
| Bookings | \$1,545 | \$1,055 | +46\% |

## Q4 2010 Overview

|  | Q4 2010 | FY 2010 |
| :--- | :--- | :--- |
| Net <br> Interest <br> Expense | \$26 million, essentially flat with <br> last year | \$106 million, up \$6 million from last <br> year driven by lower yields on cash <br> investments |
| Corporate <br> Expense | \$35 million, up \$6 million from <br> prior year, reflecting higher <br> accruals | \$136 million, up \$17 million from last <br> year. Reflects relocation expense, <br> comp. \& benefits and higher accruals |
| Effective <br> Tax Rate <br> (ETR) | Rate was 21.4\%. Reflects \$0.05 <br> EPS benefit on resolution of <br> certain domestic tax matters, <br> and \$0.02 EPS benefit related to <br> enactment of legislation | Rate of 23.5\% impacted by tax <br> benefits of \$0.20 EPS in Q3, Q4 tax <br> benefits of \$0.07 and favorable mix <br> of foreign earnings |

## 2011 Guidance

- Revenue:
- Core revenue:
$\approx 6 \%-8 \%$
- Acquisitions:
- Total revenue:
- Corporate expense:
- Interest expense:
- Full-year tax rate:
- Capital expenditures:
$\approx 3 \%$
$\approx 9 \%-11 \%$
$\approx \$ 135$ million
$\approx \$ 106$ million
~ $28 \%-29 \%$
- Free cash flow for full year: $\approx 10 \%-11 \%$ of rev.


## 2011 EPS Guidance Bridge - Cont. Ops

## 2010 EPS - Continuing Ops <br> \$3.74

- Less 2010 tax benefits:
(\$0.27)
- 2010 Adjusted EPS - Continuing Ops
\$3.47
- Volume, mix, price (inc. FX):
\$0.40 - \$0.58
- Acquisitions:
\$0.08 - \$0.09
- Net benefits of productivity:
\$0.23 - \$0.28
- Investment / Compensation:
(\$0.14-\$0.18)
- Corporate expense
- Interest:
$\approx \$ 0.01$
- 2011 EPS - Continuing Ops
\$4.05 - \$4.25


[^0]:    * Represents the pre-tax impact on earnings from the depreciation and amortization of acquisition accounting write-ups to reflect the fair value of inventory, property, plant and equipment and intangible assets.

[^1]:    * Includes discrete tax benefits of S0.15 EPS in Q2 2009, \$0.20 EPS in Q3 2010 and \$0.07 in Q4 2010

