# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> Washington, D.C. 20549 

FORM 8-K

CURRENT REPORT
Pursuant to Section 13 or 15(d) of The Securities Exchange Act of 1934
Date of Report (Date of earliest event reported): April 17, 2014

## DOVER CORPORATION

(Exact name of registrant as specified in its charter)

## State of Delaware

(State or other jurisdiction of incorporation)

1-4018
(Commission File Number)

53-0257888
(I.R.S. Employer Identification No.)

3005 Highland Parkway
Downers Grove, Illinois
60515
(Address of principal executive offices)
(630) 541-1540
(Registrant's telephone number, including area code)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:
$\square \quad$ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
$\square \quad$ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
$\square$ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
$\square \quad$ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

## Item 2.02 Results of Operations and Financial Condition.

On April 17, 2014, Dover Corporation (i) issued the Press Release attached hereto as Exhibit 99.1 announcing its results of operations for the quarter ended March 31, 2014; and (ii) posted on its website at
http://www.dovercorporation.com the presentation slides attached hereto as Exhibit 99.2 for the quarter ended March 31, 2014.
The information in this Current Report on Form 8-K, including exhibits, is being furnished to the Securities and Exchange Commission (the "SEC") and shall not be deemed to be incorporated by reference into any of Dover's filings with the SEC under the Securities Act of 1933.

## Item 9.01 Financial Statements and Exhibits.

(d) Exhibits.

The following exhibits are furnished as part of this report:
99.1 Dover Corporation Press Release dated April 17, 2014
99.2 Presentation Slides posted on Dover Corporation's website at http://www.dovercorporation.com.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this Current Report on Form 8-K to be signed on its behalf by the undersigned hereunto duly authorized.

DOVER CORPORATION
(Registrant)

By: /s/ Ivonne M. Cabrera

## Ivonne M. Cabrera

Senior Vice President, General Counsel \& Secretary

## EXHIBIT INDEX

Number

## Exhibit

Press Release of Dover Corporation dated April 17, 2014

Presentation Slides posted on Dover Corporation's website at http://www.dovercorporation.com

## CONTACT:

Paul Goldberg
Vice President - Investor Relations
(212) 922-1640

## DOVER REPORTS FIRST QUARTER 2014 RESULTS AND REAFFIRMS 2014 GUIDANCE

- Reports quarterly revenue of $\$ 1.9$ billion, an increase of $7 \%$ over the prior year
- Delivers quarterly diluted earnings per share from continuing operations of $\$ 1.02$, an increase of $7 \%$ over prior year
- Achieves adjusted quarterly diluted earnings per share from continuing operations of $\$ 1.01$, excluding minor tax benefits, up $9 \%$ from an adjusted prior year
- Reaffirms 2014 full year revenue growth of $6 \%$ to $7 \%$ and diluted earnings per share from continuing operations in the range of $\$ 4.60$ to $\$ 4.80$.

Downers Grove, Illinois, April 17, 2014 - Dover (NYSE: DOV) announced today that for the first quarter ended March 31, 2014, revenue was $\$ 1.9$ billion, an increase of $7 \%$ over the prior year. The revenue increase was driven by organic growth of $4 \%$ and an increase of $3 \%$ from acquisitions. Earnings from continuing operations were $\$ 176.3$ million, or $\$ 1.02$ diluted earnings per share ("EPS"), compared to $\$ 167.2$ million, or $\$ 0.95$ EPS, in the prior year period, representing increases of $5 \%$ and $7 \%$, respectively. EPS from continuing operations for the quarter ended March 31, 2014 and 2013 include discrete tax benefits of $\$ 0.01$ and $\$ 0.02$ EPS, respectively. Excluding these items, adjusted EPS from continuing operations for the first quarter of 2014 was $\$ 1.01$, reflecting an increase of $9 \%$ over an adjusted EPS of $\$ 0.93$ in the prior year period.

Commenting on the first quarter results, Dover's President and Chief Executive Officer, Robert A. Livingston, said, "Our strong first quarter results were highlighted by solid revenue growth, broad-based bookings growth, and building momentum as we moved through the quarter. Revenue growth was led by Fluids and Engineered Systems, along with solid growth in Energy. Our book-to-bill of 1.09 was driven by strong order activity at Refrigeration \& Food Equipment, Fluids and Engineered Systems. The combination of a strong first quarter, growing bookings and backlog, and our positioning with customers give me great confidence that Dover will have an outstanding year."
"In addition to our strong results, we also completed several important initiatives in the first quarter. We successfully spun off Knowles, completed our $\$ 1$ billion share repurchase program, and realigned our businesses into a new segment structure organized around our key end-markets to better focus on growth strategies. Our new structure will also provide greater opportunities to leverage scale and capitalize on productivity initiatives."
"Looking forward, our view of 2014 remains unchanged. We continue to expect full year organic revenue growth of $3 \%$ to $4 \%$, complemented by growth from completed acquisitions of $3 \%$, resulting in total revenue growth of $6 \%$ to $7 \%$. Our full year segment margin expectations of around $18 \%$ are also unchanged. As a result, we are re-affirming our full year EPS to be in the range of $\$ 4.60$ to $\$ 4.80$."

Net earnings for the first quarter of 2014 were $\$ 160.1$ million or $\$ 0.93$ EPS, compared to net earnings of $\$ 210.0$ million, or \$1.20 EPS, for the same period of 2013. 2014 results reflected a
loss from discontinued operations of $\$ 16.2$ million, or $\$ 0.09$ EPS, which included $\$ 25.8$ million in spin off costs. 2013 results included earnings from discontinued operations of $\$ 42.8$ million, or $\$ 0.24$ EPS.

Dover will host a webcast of its first quarter 2014 conference call at 10:30 A.M. Eastern Time (9:30 A.M. Central Time) on Thursday, April 17, 2014. The webcast can be accessed on the Dover website at www.dovercorporation.com. The conference call will also be made available for replay on the website. Additional information on Dover's first quarter results and its operating segments can also be found on the Company's website.

## About Dover:

Dover is a diversified global manufacturer with annual revenues of $\$ 8$ billion. We deliver innovative equipment and components, specialty systems and support services through four major operating segments: Energy, Engineered Systems, Fluids, and Refrigeration \& Food Equipment. Dover combines global scale with operational agility to lead the markets we serve. Recognized for our entrepreneurial approach for nearly 60 years, our team of 27,000 employees takes an ownership mindset, collaborating with customers to redefine what's possible. Headquartered in Downers Grove, Illinois, Dover trades on the New York Stock Exchange under "DOV." Additional information is available at www.dovercorporation.com.

## Forward-Looking Statements:

This press release contains "forward-looking" statements within the meaning of the Securities Exchange Act of 1934, as amended, and the Private Securities Litigation Reform Act of 1995. Such statements relate to, among other things, operating and strategic plans, income, earnings, cash flows, changes in operations, operating improvements, industries in which Dover businesses operate and the U.S. and global economies. Statements in this press release that are not historical are hereby identified as "forward-looking statements" and may be indicated by words or phrases such as "anticipates," "expects," "believes," "indicates," "suggests," "will," "plans," "supports," "projects," "should," "would," "could," "forecast" and "management is of the opinion," or the use of the future tense and similar words or phrases. Forward-looking statements are subject to inherent risks and uncertainties that could cause actual results to differ materially from current expectations, including, but not limited to, the state of the worldwide economy and sovereign credit; political events; the impact of natural disasters and their effect on global supply chains and energy markets; current economic conditions and uncertainties in the credit and capital markets; instability in countries where Dover conducts business; the ability of Dover's businesses to expand into new geographic markets and to anticipate and meet customer demands for new products; increased competition and pricing pressures in the markets served by Dover's businesses; the terms and timing of the sale of any business in discontinued operations; the impact of loss of a single-source manufacturing facility; changes in customer demand or loss of a significant customer; the relative mix of products and services which impacts margins and operating efficiencies; short-term capacity constraints; increases in the cost of raw materials; domestic and foreign governmental and public policy changes including environmental regulations, conflict minerals disclosure requirements, and tax policies (including domestic and international export subsidy programs, R\&E credits and other similar programs); protection and validity of patent and other intellectual property rights; the ability to identify and successfully consummate value-adding acquisition opportunities; Dover's ability to achieve expected savings from integration, synergy and other cost-control initiatives; unforeseen developments in contingencies such as litigation; international economic conditions including interest rate and currency exchange rate fluctuations; possible future terrorist threats and their effect on the worldwide economy; and a downgrade in Dover's credit ratings. Dover refers you to the documents that it files from time to time with the Securities and Exchange Commission, such as its reports on Form 10-K, Form 10-Q and Form 8-K, for a discussion of these and other risks
and uncertainties that could cause its actual results to differ materially from its current expectations and from the forwardlooking statements contained in this press release. Dover undertakes no obligation to update any forward-looking statement, except as required by law.

## INVESTOR SUPPLEMENT - FIRST QUARTER 2014

## DOVER CORPORATION

## CONSOLIDATED STATEMENTS OF EARNINGS

(unaudited)(in thousands, except per share data)

|  | Three Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2014 |  | 2013 |  |
| Revenue | \$ | 1,884,647 | \$ | 1,763,977 |
| Cost of goods and services |  | 1,148,438 |  | 1,082,359 |
| Gross profit |  | 736,209 |  | 681,618 |
| Selling and administrative expenses |  | 452,282 |  | 416,437 |
| Operating earnings |  | 283,927 |  | 265,181 |
| Interest expense, net |  | 32,665 |  | 30,284 |
| Other expense (income), net |  | 356 |  | $(2,889)$ |
| Earnings before provision for income taxes and discontinued operations |  | 250,906 |  | 237,786 |
| Provision for income taxes |  | 74,582 |  | 70,573 |
| Earnings from continuing operations |  | 176,324 |  | 167,213 |
| (Loss) earnings from discontinued operations, net |  | $(16,186)$ |  | 42,790 |
| Net earnings | \$ | 160,138 | \$ | 210,003 |
|  |  |  |  |  |
| Basic earnings per common share: |  |  |  |  |
| Earnings from continuing operations | \$ | 1.04 | \$ | 0.96 |
| Earnings (loss) from discontinued operations, net |  | (0.10) |  | 0.25 |
| Net earnings |  | 0.94 |  | 1.21 |
|  |  |  |  |  |
| Weighted average shares outstanding |  | 169,750 |  | 173,448 |
|  |  |  |  |  |
| Diluted earnings per common share: |  |  |  |  |
| Earnings from continuing operations | \$ | 1.02 | \$ | 0.95 |
| Earnings (loss) from discontinued operations, net |  | (0.09) |  | 0.24 |
| Net earnings |  | 0.93 |  | 1.20 |
|  |  |  |  |  |
| Weighted average shares outstanding |  | 172,013 |  | 175,567 |
|  |  |  |  |  |
| Dividends paid per common share | \$ | 0.375 | \$ | 0.350 |

## DOVER CORPORATION

## QUARTERLY SEGMENT INFORMATION

(unaudited)(in thousands)

|  | 2014 |  | 2013 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Q1 | Q1 |  | Q2 |  | Q3 |  | Q4 |  | FY 2013 |  |
| Revenue |  |  |  |  |  |  |  |  |  |  |  |  |
| Energy | \$ | 478,773 | \$ | 462,679 | \$ | 465,906 | \$ | 467,688 | \$ | 457,580 | \$ | 1,853,853 |
| Engineered Systems |  |  |  |  |  |  |  |  |  |  |  |  |
| Printing \& Identification |  | 263,533 |  | 237,869 |  | 250,616 |  | 256,565 |  | 276,672 |  | 1,021,722 |
| Industrials |  | 386,245 |  | 367,456 |  | 388,810 |  | 385,640 |  | 374,934 |  | 1,516,840 |
|  |  | 649,778 |  | 605,325 |  | 639,426 |  | 642,205 |  | 651,606 |  | 2,538,562 |
| Fluids |  | 345,009 |  | 273,638 |  | 310,137 |  | 309,241 |  | 343,822 |  | 1,236,838 |
| Refrigeration \& Food Equipment |  | 411,493 |  | 422,468 |  | 517,574 |  | 521,322 |  | 426,476 |  | 1,887,840 |
| Intra-segment eliminations |  | (406) |  | (133) |  | (632) |  | (245) |  | (430) |  | $(1,440)$ |
| Total consolidated revenue | \$ | 1,884,647 |  | 1,763,977 | \$ | 1,932,411 | \$ | 1,940,211 | \$ | 1,879,054 | \$ | 7,515,653 |

## NET EARNINGS

Segment Earnings:

| Energy | \$ | 118,968 | \$ | 118,708 | \$ | 109,662 | \$ | 119,086 | \$ | 112,193 | \$ | 459,649 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Engineered Systems |  | 92,320 |  | 83,283 |  | 102,804 |  | 111,850 |  | 101,511 |  | 399,448 |
| Fluids |  | 57,942 |  | 47,601 |  | 58,768 |  | 63,056 |  | 55,098 |  | 224,523 |
| Refrigeration \& Food Equipment |  | 44,862 |  | 52,110 |  | 82,177 |  | 86,446 |  | 46,574 |  | 267,307 |
| Total Segments |  | 314,092 |  | 301,702 |  | 353,411 |  | 380,438 |  | 315,376 |  | 1,350,927 |
| Corporate expense / other |  | 30,521 |  | 33,632 |  | 34,860 |  | 32,532 |  | 28,752 |  | 129,776 |
| Net interest expense |  | 32,665 |  | 30,284 |  | 30,232 |  | 30,236 |  | 29,920 |  | 120,672 |
| Earnings from continuing operations before provision for income taxes |  | 250,906 |  | 237,786 |  | 288,319 |  | 317,670 |  | 256,704 |  | 1,100,479 |
| Provision for income taxes |  | 74,582 |  | 70,573 |  | 30,261 |  | 91,435 |  | 74,138 |  | 266,407 |
| Earnings from continuing operations |  | 176,324 |  | 167,213 |  | 258,058 |  | 226,235 |  | 182,566 |  | 834,072 |
| Earnings (loss) from discontinued operations, net |  | $(16,186)$ |  | 42,790 |  | 71,991 |  | 42,879 |  | 11,397 |  | 169,057 |
| Net earnings | \$ | 160,138 | \$ | 210,003 | \$ | 330,049 | \$ | 269,114 | \$ | 193,963 | \$ | 1,003,129 |

## SEGMENT OPERATING MARGIN

| Energy |  | 24.8\% |  | 25.7\% |  | 23.5\% |  | 25.5\% |  | 24.5\% |  | 24.8\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Engineered Systems |  | 14.2\% |  | 13.8\% |  | 16.1\% |  | 17.4\% |  | 15.6\% |  | 15.7\% |
| Fluids |  | 16.8\% |  | 17.4\% |  | 18.9\% |  | 20.4\% |  | 16.0\% |  | 18.2\% |
| Refrigeration \& Food Equipment |  | 10.9\% |  | 12.3\% |  | 15.9\% |  | 16.6\% |  | 10.9\% |  | 14.2\% |
| Total Segment |  | 16.7\% |  | 17.1\% |  | 18.3\% |  | 19.6\% |  | 16.8\% | 18.0\% |  |
| DEPRECIATION AND AMORTIZATION EXPENSE |  |  |  |  |  |  |  |  |  |  |  |  |
| Energy | \$ | 25,575 | \$ | 24,448 | \$ | 24,714 | \$ | 24,707 | \$ | 25,206 | \$ | 99,075 |
| Engineered Systems |  | 18,977 |  | 17,450 |  | 17,885 |  | 18,110 |  | 18,137 |  | 71,582 |
| Fluids |  | 16,366 |  | 11,361 |  | 11,570 |  | 11,790 |  | 14,091 |  | 48,812 |
| Refrigeration \& Food Equipment |  | 17,212 |  | 16,585 |  | 16,611 |  | 16,962 |  | 17,070 |  | 67,228 |
| Corporate |  | 869 |  | 858 |  | 1,029 |  | 1,030 |  | 944 |  | 3,861 |
|  | \$ | 78,999 | \$ | 70,702 | \$ | 71,809 | \$ | 72,599 | \$ | 75,448 | \$ | 290,558 |

## DOVER CORPORATION

## QUARTERLY SEGMENT INFORMATION

(continued)
(unaudited)(in thousands)


## DOVER CORPORATION

## QUARTERLY EARNINGS PER SHARE

(unaudited)(in thousands, except per share data*)


Net earnings (loss) and average shares used in calculated earnings (loss) per share amounts are as follows:

| Net earnings (loss): |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Continuing operations | \$ | 176,324 | \$ | 167,213 | \$ | 258,058 | \$ | 226,235 | \$ | 182,566 | \$ 834,072 |
| Discontinued operations |  | $(16,186)$ |  | 42,790 |  | 71,991 |  | 42,879 |  | 11,397 | 169,057 |
| Net earnings |  | 160,138 |  | 210,003 |  | 330,049 |  | 269,114 |  | 193,963 | 1,003,129 |
| Average shares outstanding: |  |  |  |  |  |  |  |  |  |  |  |
| Basic |  | 169,750 |  | 173,448 |  | 171,111 |  | 170,544 |  | 170,027 | 171,271 |
| Diluted |  | 172,013 |  | 175,567 |  | 173,097 |  | 172,734 |  | 172,265 | 173,547 |

## Note:

Earnings from continuing operations are adjusted by discrete tax items and other one-time gains to derive adjusted earnings from continuing operations and adjusted diluted earnings per common share as follows:

|  | 2014 |  | 2013 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 |  | Q1 |  | Q2 |  | Q3 |  | Q4 |  | FY 2013 |  |
| Adjusted earnings from continuing operations: |  |  |  |  |  |  |  |  |  |  |  |  |
| Earnings from continuing operations | \$ | 176,324 | \$ | 167,213 | \$ | 258,058 | \$ | 226,235 | \$ | 182,566 | \$ | 834,072 |
| Gains from discrete and other tax items |  | 2,541 |  | 4,343 |  | 61,477 |  | 7,751 |  | 6,084 |  | 79,655 |
| Other one-time gains, net of tax |  | - |  | - |  | - |  | 2,866 |  | - |  | 2,866 |
| Adjusted earnings from continuing operations | \$ | 173,783 | \$ | 162,870 | \$ | 196,581 | \$ | 215,618 | \$ | 176,482 | \$ | 751,551 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Adjusted diluted earnings per common share: |  |  |  |  |  |  |  |  |  |  |  |  |
| Earnings from continuing operations | \$ | 1.02 | \$ | 0.95 | \$ | 1.49 | \$ | 1.31 | \$ | 1.06 | \$ | 4.81 |
| Gains from discrete and other tax items |  | 0.01 |  | 0.02 |  | 0.36 |  | 0.04 |  | 0.04 |  | 0.46 |
| Other one-time gains, net of tax |  | - |  | - |  | - |  | 0.02 |  | - |  | 0.02 |
| Adjusted earnings from continuing operations | \$ | 1.01 | \$ | 0.93 | \$ | 1.13 | \$ | 1.25 | \$ | 1.02 | \$ | 4.33 |

[^0]
## DOVER CORPORATION

 QUARTERLY FREE CASH FLOW(unaudited)(in thousands)

|  | 2014 |  | 2013 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 |  | Q1 |  | Q2 |  | Q3 |  | Q4 |  | FY 2013 |  |
| Cash flow from operating activities | \$ | 39,778 | \$ | 57,713 | \$ | 249,053 | \$ | 279,375 | \$ | 418,280 | \$ | 1,004,421 |
| Less: Additions to property, plant and equipment |  | $(33,402)$ |  | $(26,326)$ |  | $(32,017)$ |  | $(39,644)$ |  | $(47,579)$ |  | $(145,566)$ |
| Free cash flow | \$ | 6,376 | \$ | 31,387 | \$ | 217,036 | \$ | 239,731 | \$ | 370,701 | \$ | 858,855 |
| Free cash flow as a percentage of earnings from continuing operations |  | 3.6\% |  | 18.8\% |  | 84.1\% |  | 106.0\% |  | 203.1\% |  | 103.0\% |
| Free cash flow as a percentage of revenue |  | 0.3\% |  | 1.8\% |  | 11.2\% |  | 12.4\% |  | 19.7\% |  | 11.4\% |

April 17, 2014-9:30am CT
Earnings Conference Call
First Quarter 2014

## Forward looking statements

We want to remind everyone that our comments may contain forward-looking statements that are inherently subject to uncertainties and risks. We caution everyone to be guided in their analysis of Dover Corporation by referring to the documents we file from time to time with the SEC, including our Form $10-\mathrm{K}$ for 2013 and our Form 10-Q for the first quarter of 2014, for a list of factors that could cause our results to differ from those anticipated in any such forwardlooking statements.

We would also direct your attention to our website, dovercorporation.com, where considerably more information can be found.

## Q1 2014 Performance



* Excludes discrete \& other tax benefits of $\$ 0.02$ in Q1 2013, \$0.36 in Q2 2013, \$0.04 in Q3 2013, \$0.04 in Q4 2013, and \$0.01 in Q1 2014; excludes other one-time gains of \$0.02 in Q3 2013

|  | Q1 | Q1/Q1 |
| :--- | :---: | :---: |
| Revenue | \$1.9B | $7 \%$ |
| Adj. EPS (cont.) | $\$ 1.01$ | $9 \%$ |
| Bookings | $\$ 2.0 \mathrm{~B}$ | $5 \%$ |
| Seg. Margins | $16.7 \%$ | -40 bps |
| Organic Rev. | $4 \%$ |  |
| Acq. Growth | $3 \%$ |  |
| FCF (a) | $\$ 6 \mathrm{M}$ | $-80 \%$ |

## Quarterly Comments

- Revenue growth led by Fluids and Engineered Systems, along with solid growth in Energy
- US markets were strong; Europe markets continue to grow; China markets moderated
- Segment margin of $16.7 \%$ as expected, impacted 70 bps by recent acquisitions
- Bookings growth of $5 \%$ is broad-based
- Overall book-to-bill of 1.09 shows seasonal strength


## Revenue

| Q1 2014 | Energy | Engineered <br> Systems | Fluids | Refrigeration <br> \& Food Equip | Total |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Organic | $4 \%$ | $4 \%$ | $14 \%$ | $-3 \%$ | $4 \%$ |
| Acquisitions | $1 \%$ | $3 \%$ | $11 \%$ | - | $3 \%$ |
| Currency | $-1 \%$ | - | $1 \%$ | - | - |
| Total | $4 \%$ | $7 \%$ | $26 \%$ | $-3 \%$ | $7 \%$ |

Sequential Results - Q4 2013 ( Q1 2014



## Energy

- Drilling \& Production revenue growth remains solid driven by increased well activity; winch markets remain weak
- Bearings \& Compression markets are solid
- Overall margin remains strong and in-line with expectations at $24.8 \%$
- Bookings down of 7\%; excluding the impact of large international artificial lift orders in Q1 2013 bookings grew 5\%
- Book-to-bill at 1.00

|  | Q1 <br> 2014 | Q1 <br> 2013 | $\%$ <br> Change |
| :--- | :---: | :---: | :---: |
| Revenue | $\$ 479$ | $\$ 463$ | $4 \%$ |
| Earnings | $\$ 119$ | $\$ 119$ | Flat |
| Margin | $24.8 \%$ | $25.7 \%$ | -90 bps |
| Bookings | $\$ 478$ | $\$ 515$ | $-7 \%$ |


| Revenue by End-Market | $\%$ of Q1 <br> Revenue | Y / Y <br> Growth |
| :--- | :---: | :---: |
| Drilling \& Production | $82 \%$ | $4 \%$ |
| Bearings \& Compression | $18 \%$ | $3 \%$ |

## Engineered Systems

- Revenue growth is broadbased in Printing \& Identification with strong results in the US and China
- Revenue growth in Industrial is led by waste handling and vehicle services businesses
- Margin expansion reflects leverage on volume and benefits of productivity initiatives
- Broad-based bookings growth
- Book-to-bill of 1.09

|  | Q1 <br> 2014 | Q1 <br> 2013 | $\%$ <br> Change |
| :--- | :---: | :---: | :---: |
| Revenue | $\$ 650$ | $\$ 605$ | $7 \%$ |
| Earnings | $\$ 92$ | $\$ 83$ | $11 \%$ |
| Margin | $14.2 \%$ | $13.8 \%$ | 40 bps |
| Bookings | $\$ 710$ | $\$ 643$ | $11 \%$ |


| Revenue by End-Market | \% of Q1 <br> Revenue | Y / Y <br> Growth |
| :--- | :---: | ---: |
| Printing \& Identification | $41 \%$ | $11 \%$ |
| Industrial | $59 \%$ | $5 \%$ |

## Fluids

- Revenue growth driven by strong demand across most end-markets and acquisitions
- Pumps continues to see solid plastics and petro-chemical end-markets; Fluid transfer benefitting from global retail fueling trends
- Excluding the impact of recent acquisitions, segment margin was $20 \%$ on strong leverage on volume
- Bookings activity remains strong across the segment
- Book-to-bill at 1.05

|  | Q1 <br> 2014 | Q1 <br> 2013 | $\%$ <br> Change |
| :--- | :---: | :---: | :---: |
| Revenue | $\$ 345$ | $\$ 274$ | $26 \%$ |
| Earnings | $\$ 58$ | $\$ 48$ | $22 \%$ |
| Margin | $16.8 \%$ | $17.4 \%$ | -60 bps |
| Bookings | $\$ 363$ | $\$ 304$ | $20 \%$ |


| Revenue by End-Market | \% of Q1 <br> Revenue | Y / Y <br> Growth |
| :--- | :---: | :---: |
| Pumps | $48 \%$ | $34 \%$ |
| Fluid Transfer | $52 \%$ | $19 \%$ |

## Refrigeration \& Food Equipment

- Revenue impacted by project timing with customers in both refrigeration and food equipment
- Activity will accelerate in seasonally strong 2nd quarter
- Margin impacted by lower volume and $\$ 5$ million in net one-time items recorded in Q1 2013
- Bookings and backlog growth reflective of normal seasonality
- Book-to-bill at a strong 1.20

|  | Q1 <br> 2014 | Q1 <br> 2013 | $\%$ <br> Change |
| :--- | :---: | :---: | :---: |
| Revenue | $\$ 411$ | $\$ 422$ | $-3 \%$ |
| Earnings | $\$ 45$ | $\$ 52$ | $-14 \%$ |
| Margin | $10.9 \%$ | $12.3 \%$ | -140 bps |
| Bookings | $\$ 494$ | $\$ 483$ | $2 \%$ |


| Revenue by End-Market | \% of Q1 <br> Revenue | Y / Y <br> Growth |
| :--- | :---: | :---: |
| Refrigeration | $77 \%$ | $-3 \%$ |
| Food Equipment | $23 \%$ | $-3 \%$ |

## Q1 2014 Overview

| Net Interest Expense | Q1 2014 |
| :--- | :--- |
| Corporate Expense | \$33 million, up \$2 million from last year and in- <br> line with expectations |
| Effective Tax Rate (ETR) | \$31 million, down \$3 million from last year, in- <br> line with expectations |
| Q1 normalized rate was 30.7\%, excluding \$0.01 |  |
| Capex | $\$ 33$ million, in-line with expectations |
| Share Repurchases | Repurchased 3.6M shares (\$293M) in quarter. <br> Completed \$1 billion program. |

## FY 2014 Guidance (unchanged)

- Revenue
- Organic revenue:
- Completed acquisitions:
- Total revenue:
- Corporate expense: $\quad \approx \$ 123$ million
- Interest expense: $\quad \approx \$ 133$ million
- Full-year tax rate: $\quad \approx 31.0 \%$
- Capital expenditures: $\quad \approx 2.5 \%$ of revenue
- FY free cash flow: $\approx 11 \%$ of revenue

|  | 2014 Organic <br> growth rate |
| :--- | :---: |
| Energy | $4 \%-5 \%$ |
| Engineered <br> Systems | $3 \%-4 \%$ |
| Fluids | $4 \%-5 \%$ |
|  <br> Food Equipment | $2 \%-3 \%$ |
| Total organic | $\mathbf{3 \% - 4 \%}$ |
| Acquisitions | $\approx \mathbf{3 \%}{ }^{\text {(a) }}$ |
| Total growth | $\mathbf{6 \% - 7 \%}$ |

(a): Reflects completed acquisitions

## 2014 EPS Guidance Bridge - Continuing Ops

| - 2013 EPS - Continuing Ops | $\$ 4.81$ |
| :--- | ---: |
| - Less 2013 tax benefits ${ }^{(1)}:$ | $(0.46)$ |
| - Other one-times gains ${ }^{(2)}:$ | $(0.02)$ |
| - 2013 Adjusted EPS | $\$ 4.33$ |
| - Volume, mix, price (inc. FX): | $\$ 0.16-\$ 0.28$ |
| - Net benefits of productivity: | $0.14-0.22$ |
| - Acquisitions: | $0.05-0.07$ |
| - Investment / Compensation: | $(0.19-0.23)$ |
| - Corporate expenses: | $0.03-0.04$ |
| - Interest / Shares / Tax rate (net): | $0.08-0.09$ |
| - 2014 EPS - Continuing Ops | $\$ 4.60-\$ 4.80$ |

(1) $\$ 0.02$ in Q1 2013, $\$ 0.36$ in Q2 2013, $\$ 0.04$ in Q3 2013, $\$ 0.04$ in Q4 2013
(2) $\$ 0.02$ in Q3 2013

## DOUER


[^0]:    * Per share data may not add due to rounding.

